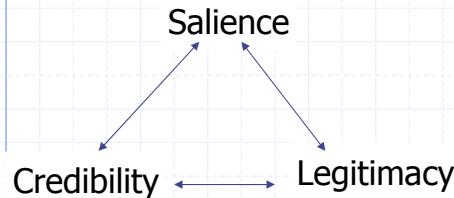


## The Role of the Scientist

- Science is becoming more important to public policy.
- Science and politics have grown up as separate institutions.
- What roles then can scientists play in policy-related work?

# The Dilemma of the Scientist

- Cash *et al.*



- Values and Science
- Jasanoff
  - Research science
  - Regulatory science

Salience is usefulness to decision maker – political/administrative standards

Credibility is scientific validity – scientific standards

Legitimacy is trust in info – political standards

Research science looks for info for info's sake

Regulatory science looks for info to support immediately available applications.

Timescale

## Scientists at USGS

- One of few research science organizations in Federal Government.
  - "This is just like grad school!"  
-Herman Karl
  - Commitment to objectivity
- Budget threats in Late 1990s – Relevancy?
- Research Science → Regulatory Science  
How to gain salience without losing credibility?
- Commitment to collaborative land management.

Commitment to objectivity seen as essential

Science Impact

4 Cs.

Because science is becoming more relevant to general public, general public must participate in generation of scientific activity.

# Collaboration in Science

- Benefits include:
  - Good for the soul
  - Increases Legitimacy
    - Opening the black box
    - Increasing sense of ownership
  - Increases credibility
    - Inform professional inquiry
  - Increase salience
    - Clarify social values impacted by policy choices

Cost is that scientists don't really know how to do this and many are not any good at it.

# Data Collector

- USGS Streamflow Gaging System
- Advantages
  - Foundation Science
  - Trend Spotter
- Disadvantages
  - Boooooorrrrrriiiiiiinnnnnnnggggggg!

## Consultant/Expert

- Other People's Science (OPS)
- Advantages
  - Common way to apply science in collaborative processes
  - Source of much funding
- Disadvantages
  - Objectivity and OPS.
  - Professional development and OPS.

Most common role in collaborative processes.

# Hypothesis-Driven Scientist

- Basic Research Science
- Advantages
  - Ideally,  
"Produces results that are so right and so true that they make it into text books and then they change the fundamental framework of the next generation of decisions."
- Disadvantages
  - Or... 'hobby science'
  - Question framing
  - Budget Constraints

## Science Communicator

- Translates science
- Advantages
  - Amplify legitimacy, increase access
  - Creativity: Art in Science
- Difficulties
  - Different skill set
  - Minimal support

## Convenor/Mediator

- Gathers parties to the table
- Boundary Organization
- Advantages
  - Scientists already seen as objective
- Disadvantages
  - Different skill set

Really requires involvement with non-scientific institutions.

Project INCLUDE and MO REAP

## Stakeholder

- Embraces value content of science
- Paul Younger
- Advantages
  - Greater freedom of action
  - Duty to humanity
- Disadvantages
  - Decreased legitimacy

Acts outside of scientific activity.

Advocacy does not mean dishonesty.