

- Arthur, W. Brian. 2001. "Conversation with W. Brian Arthur: Coming from Your Inner Self."  
Interview by C. O. Scharmer and Joseph Jaworski, Xerox Parc, Palo Alto, California, April  
16, 1999. [www.dialogonleadership.org](http://www.dialogonleadership.org)
- Capra, Fritjof. 2002. *The Hidden Connections*. New York: Doubleday.
- Castells, Manuel. 1998. *End of Millennium*. Oxford, UK, and Malden, MA: Blackwell.
- Global Institute for Responsible Leadership. 2003. Background paper. [www.theglobalinstitute.org](http://www.theglobalinstitute.org)
- Handy, Charles. 2002. "What's a Business For?" *Harvard Business Review*, December 2002: 49-  
55.
- Jaworski, Joseph. 1996. *Synchronicity: The Inner Path of Leadership*. San Francisco: Berret-  
Koehler.
- Kahane, Adam. 2001. "How to Change the World: Lessons for Entrepreneurs from Activists. In:  
*Reflections*. Vol. 2, No. 3: 16-26.
- Käufer, K., C. O. Scharmer, and U. Versteegen. 2003. "Reinventing the Health Care System from  
Within: The Case of a Regional Physician Network in Germany." MIT Working paper  
#WPC 0010, [www.dialogonleadership.org](http://www.dialogonleadership.org)
- Kao, John. 2001. "Conversation with John Kao: The Seventh Career: Building an Innovation  
Keiretsu." Interview by C. O. Scharmer, The Idea Factory, San Francisco, April 12, 2000,  
[www.dialogonleadership.org](http://www.dialogonleadership.org)
- Kelley, Tom. 2001. *The Art of Innovation: Lessons in Creativity from IDEO, America's Leading  
Design Firm*. New York: Doubleday.
- Kofman, Fred, and Peter Senge. 1994/2001. "Communities of Commitment: The Heart of  
Learning Organizations." Working Paper, Organizational Learning Center, MIT,  
Cambridge, MA.
- McDonough, William and M. Braungart. 2002. *Cradle to Cradle. Remaking the Way We Make  
Things*. New York: North Point Press.
- Perlas, Nicanor. 2000. *Shaping Globalization. Civil Society, Cultural Power and Threefolding*.  
Saratoga Springs, NY: GlobeNet3.
- Pruitt, Bettye H. and Katrin Kaufer. 2002 "Dialogue as a Tool for Peaceful Conflict  
Transformation. In: *Reflections*. Vol. 3, No. 4: 50-65.
- Rosch, Eleanor. 2001. "Conversation with Eleanor Rosch: Primary Knowing: When Perception  
Happens from the Whole Field." Interview by C. O. Scharmer, University of California,  
Berkeley, Dept. of Psychology, October 15, 1999, [www.dialogonleadership.org](http://www.dialogonleadership.org).
- Scharmer, C.O. 2001. Self-transcending knowledge: Sensing and Organizing Around Emerging  
Opportunities. In: *Journal of Knowledge Management*, Vol. 5, no. 2: 137–150.
- Scharmer, C.O., W.B. Arthur, J. Day, J. Jaworski, M. Jung, I. Nonaka, , and P. M. Senge. 2002.  
Illuminating the Blind Spot. [www.dialogonleadership.org](http://www.dialogonleadership.org). A shortened version of this  
paper was published in *Leader to Leader* (Spring 2002), pp. 11-14.

- Scharmer, C. O. 2003. "The Blind Spot of Leadership: Presencing as a Social Technology of Freedom." Introduction to a forthcoming book with the same title. [www.ottoscharmer.com](http://www.ottoscharmer.com)
- Senge, Peter. 1990. "The Leader's New Work: Building Learning Organizations." *Sloan Management Review*, Vol. 32, no. 1 (Fall): 7–22.
- Senge, Peter, and Goran Carstedt. 2001. "Innovating our Way to the Next Industrial Revolution." In *Sloan Management Review*, Vol. 42, no. 2 (Winter): 24–39.
- Senge, Peter, and Katrin Käufer. 2000. "Communities of Leaders or No Leadership at All." In Barbara Kellermann and Lorraine R. Matusak, eds., *Cutting Edge Leadership 2000*, pp. 119–36. College Park, MD: James MacGregor Burns Academy of Leadership.
- Senge, Peter, and C.O. Scharmer. 2001. "Community Action Research." In: Peter Reason and Hilary Bradbury (eds.), *Handbook of Action Research*, pp. 238–249. Thousand Oaks, Calif.: Sage Publications.
- Senge, P., C. O. Scharmer, J. Jaworski, and B. S. Flowers. Forthcoming. *Presence: Human Purpose and the Field of the Future* (working title).
- Shiva, Vandana. 1993. *Monocultures of the Mind: Perspectives on Biodiversity and Biotechnology*. London and New York: Zed Books.
- Stiglitz, Joseph E. 2002. *Globalization and Its Discontents*. New York and London: Norton.
- United Nations. 2003. *Global Compact: Corporate Citizenship in the World Economy*. [www.unglobalcompact.org](http://www.unglobalcompact.org)
- Varela, Francisco. 2001. "Conversation with Francisco Varela: Three Gestures of Becoming Aware." Interview by C. O. Scharmer, Paris, January 12, 2000, [www.dialogonleadership.org](http://www.dialogonleadership.org)