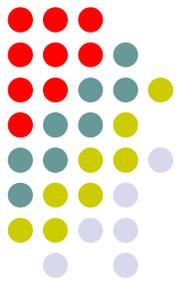


# Accrual Accounting Process



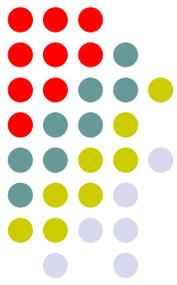
**15.501 Accounting**  
Spring 2004

**Professor S. Roychowdhury**

Sloan School of Management  
Massachusetts Institute of Technology

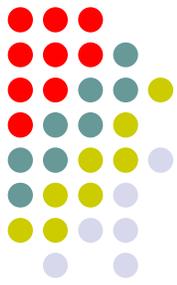
**Feb 17/18, 2004**





## An accountant's functions include

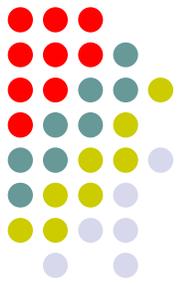
- Classifying and summarizing, made easier by the repetitive nature of business transactions
- All repetitive transactions of the same nature are recorded and summarized in one account
  - An account is a storage unit used to classify and summarize money measurements of business activity of a similar nature
  - Each account has a title



# T-Account

- Has two sides
  - **Debit means Left**
  - **Credit means Right**
- Created for each type of
  - Asset
  - Liability
  - Stockholders' equity

# Recording changes in Assets and Liabilities

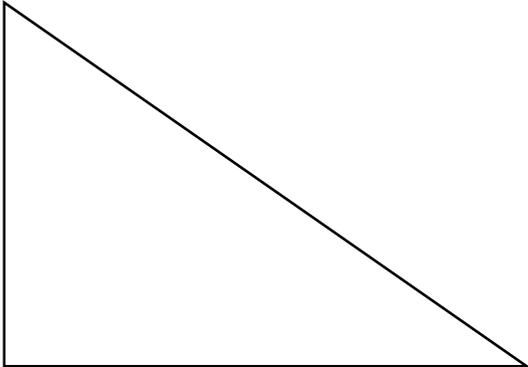
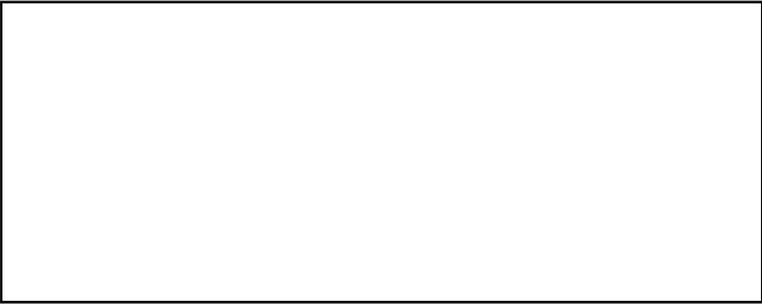
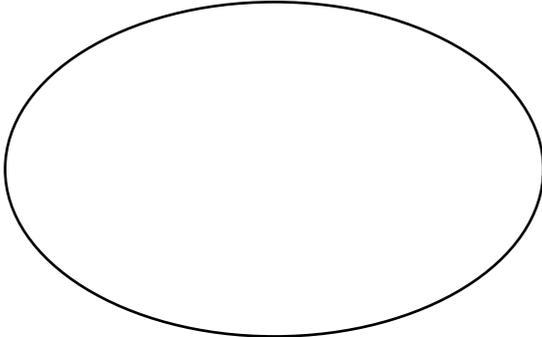


- **Increases in assets** are recorded on the **left side** of the T-account
- **Decreases** are recorded on the **right side** of the T-account
- Reverse for liabilities and stockholders' equity
- $\text{Assets} = \text{Liabilities} + \text{Stockholders' equity}$
- Assets are on the left side of the Balance Sheet Equation
- Liabilities and owners' equity are on the right side

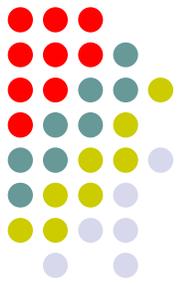
# How does a T-account look like?



- Like a Capital “T”



# Summary of T-account Rules



Assets (cash, receivables, equipment)

Increases

Decreases

Liabilities (loans payable)

Decreases

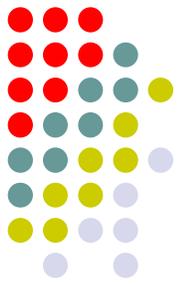
Increases

Owners' equity (contributed capital, retained earnings)

Decreases

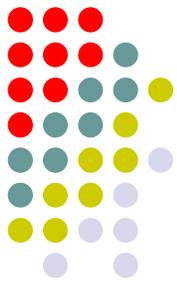
Increases

# About T-Accounts



- What is one major objective of financial statements?
  - To provide information to “users” regarding the financial performance of a business
- Which T-account(s) includes the accountant’s estimate of financial performance over a given accounting period?
  - Retained earnings (includes current period income)
- Which financial statement provides the details of the financial performance over a given accounting period?
  - Income statement
- How do we construct an income statement from the T-account for retained earnings?
  - **Not very easily! But we will try.**

# Components of stockholders' equity



## Common Stock

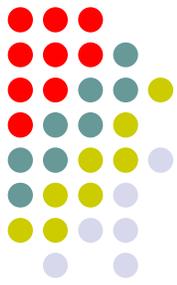
**Additional  
Capital**

## Retained Earnings

**Expenses  
Dividends**

**Revenue**

# Why record expenses and revenues separately in various T-accounts?



## Retained Earnings

Rent exp.	800	1,000	Sales revenue
Salaries	650	1,100	Interest Income
Interest exp.	450	3,000	Sales Revenue
Salaries	1,000	200	Interest Income
Rent exp.	400	4,500	Sales Revenue
Dividends	2,000		
Interest exp.	350		

Sales Revenue (1,000 + 3,000 + 4,500)	8,500
Interest Income (1,100 + 200)	1,300
Rent expense (800 + 400)	(1,200)
Salaries expense (650 + 1,000)	(1,650)
Interest expense (450 + 350)	(800)
<b>Net Income</b>	<b>6,150</b>

# Why record expenses and revenues separately in various T-accounts?



## Retained Earnings

Rent exp.	800	1,000	Sales revenue
Salaries	650	1,100	Interest Income
Interest exp.	450	3,000	Sales Revenue
Salaries	1,000	200	Interest Income
Rent exp.	400	4,500	Sales Revenue
Dividends	2,000		
Interest exp.	350		

## Sales Revenue

1,000
3,000
4,500

## Interest Revenue

1,100
200

## Rent Expense

800
400

## Salaries Expense

650
1,000

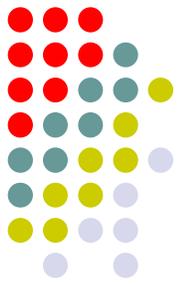
## Interest Expense

450
350

## Dividends

2,000
-------

# Why record expenses and revenues separately in various T-accounts?



Interest Revenue	
	1,100
	200
	<hr/>
	1,300

Sales Revenue	
	1,000
	3,000
	4,500
	<hr/>
	8,500

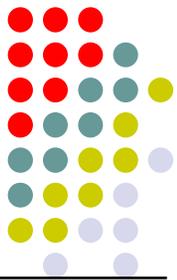
Interest Expense	
450	
350	
<hr/>	
800	

Rent Expense	
800	
400	
<hr/>	
1,200	

Dividends	
2,000	

Salaries Expense	
650	
1,000	
<hr/>	
1,650	

# Why record expenses and revenues separately in various T-accounts?



## Retained Earnings

Rent Exp. 1,200	8,500 Sales Revenue
Salaries Exp. 1,650	1,300 Interest Revenue
Interest Exp. 800	
<b>Dividends 2,000</b>	<b>4,150</b>

## Sales Revenue

	1,000
<b>8,500</b>	3,000
	4,500
	<b>8,500</b>

## Interest Revenue

	1,100
<b>1,300</b>	200
	<b>1,300</b>

## Rent Expense

800	<b>1,200</b>
400	
<b>1,200</b>	

## Interest Expense

450	<b>800</b>
350	
<b>800</b>	

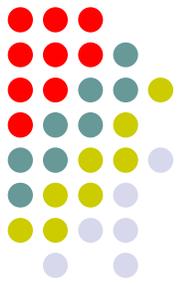
## Dividends

2,000	<b>2,000</b>
-------	--------------

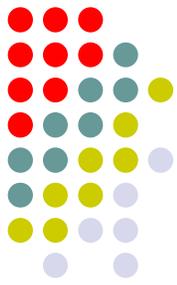
## Salaries Expense

650	<b>1,650</b>
1,000	
<b>1,650</b>	

# Why record expenses and revenues separately? A Summary

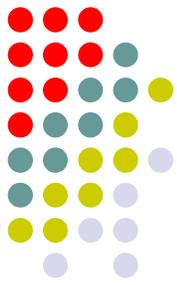


- Revenues, expenses and dividends are temporary T-accounts
- Information on **changes in retained earnings** pertaining to a **single accounting period** is collected in these temporary accounts
- At the end of the accounting period, balances in these T-accounts are transferred to Retained Earnings
- The temporary accounts are set to zero at the end of an accounting period in order to start collecting information for the next period
- Revenues, expenses and dividend accounts are **flow** accounts
- Retained earnings is a **stock** account
- In fact, all balance sheet accounts are **stock** accounts



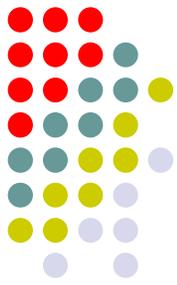
# Recording expenses: A Summary

- Expenses decrease retained earnings.
- Decreases in retained earnings are recorded on the left side
- Expenses are recorded on the left side



# Recording Revenues: A Summary

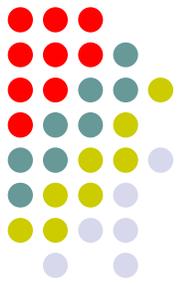
- Revenues increase retained earnings.
- Increases in retained earnings are recorded on the right side
- (Increase in) revenues are recorded on the right side
- Decrease in revenues are recorded on the left side



# Recording Dividends: A Summary

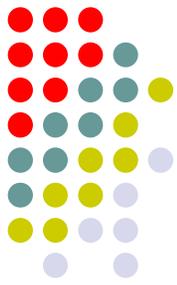
- Dividends decrease retained earnings
- Therefore, treated similarly to expenses, but dividends is not an expense
- Dividends are recorded on the left side

# Expenses and Revenues: Debits and Credits



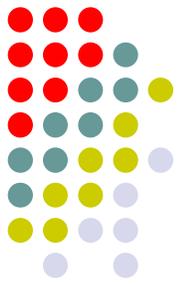
- Retained earnings (in general) has a credit balance.
- Revenues have credit balance (before they are closed out) because
  - they increase retained earnings
- Expenses and dividends have debit balance (before they are closed out) because
  - they decrease retained earnings
- Can retained earnings have a debit balance?
  - Yes, when cumulative earnings are less than cumulative dividends

# The Ledger



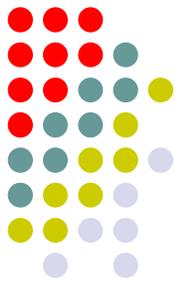
- Accounts are collectively referred to as the ledger
  
- Types of accounts
  - Balance Sheet accounts or real accounts or permanent accounts
  - Income statement accounts or nominal accounts or temporary accounts,
    - i.e., revenue, expenses, and dividends - all these are subdivisions of retained earnings

# The Recording Process



- Journal entries
- Adjusting entries
- Posting to T-accounts
- Trial Balance
- Financial statement preparation

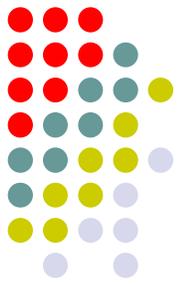
# The Journal



- Journal contains a chronological record of the transactions of a business



## 2. The company borrows \$3,000 from the bank



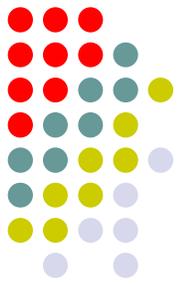
- Assets = Liabilities + Owners' Equity
- Cash                      Loans Payable
- +\$3,000                      +\$3,000

### Journal Entry

Dr	Cash		3,000	
	Cr	Loans payable		3,000



**4. Company performs service for \$12,000. The customer pays \$8,000 in cash and promises to pay the balance at a later date.**



■ Assets = L + Owners' Equity

■ Cash                  Receivables    Retained Earnings

■ +\$8,000                  +\$4,000    +\$12,000

### Journal Entry

Dr	Cash		8,000	
Dr	Accounts receivable		4,000	
	Cr	Retained earnings (Revenue)		12,000



## 6. Company pays a dividend of \$1,000



■ Assets = Liabilities + Owners' Equity

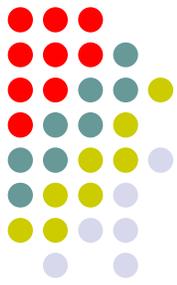
■ Cash Retained Earnings

■ -\$1,000 -\$1,000

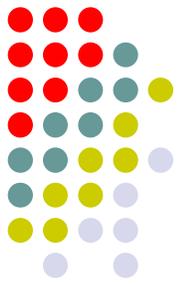
### Journal Entry

Dr	Retained Earnings (Dividends)	1,000	
	Cr Cash		1,000

# Posting to T-accounts



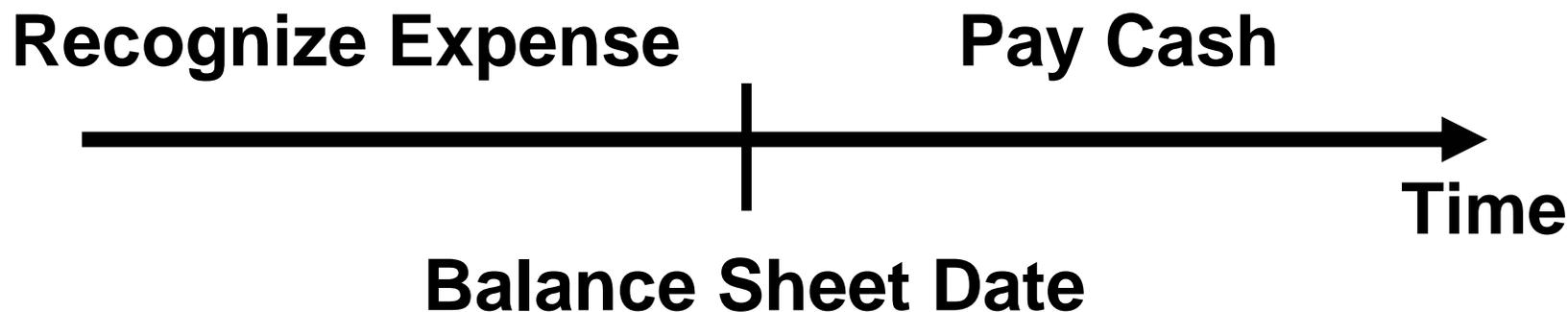
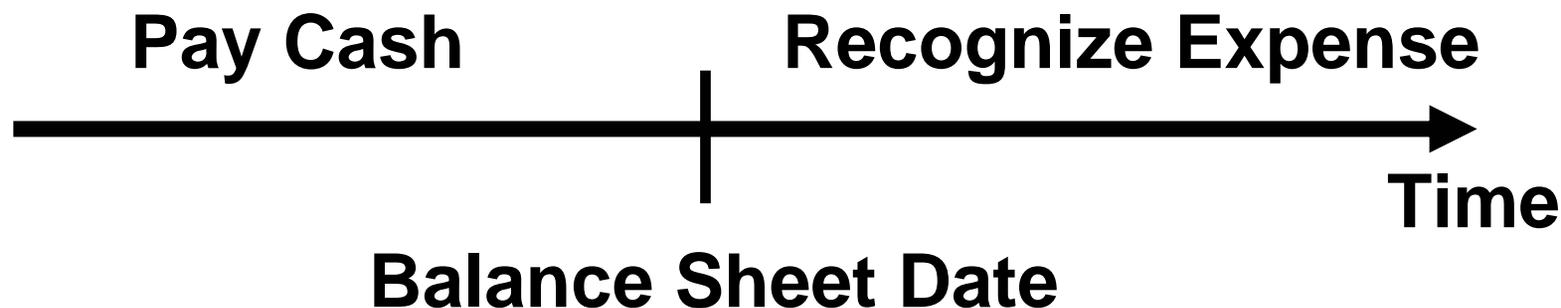
CASH	
Dr	10,000 (1)
	03,000 (2)
	08,000 (4)
	<u>06,000</u>
	5,000 (3)
	9,000 (5)
	1,000 (6)
	Cr



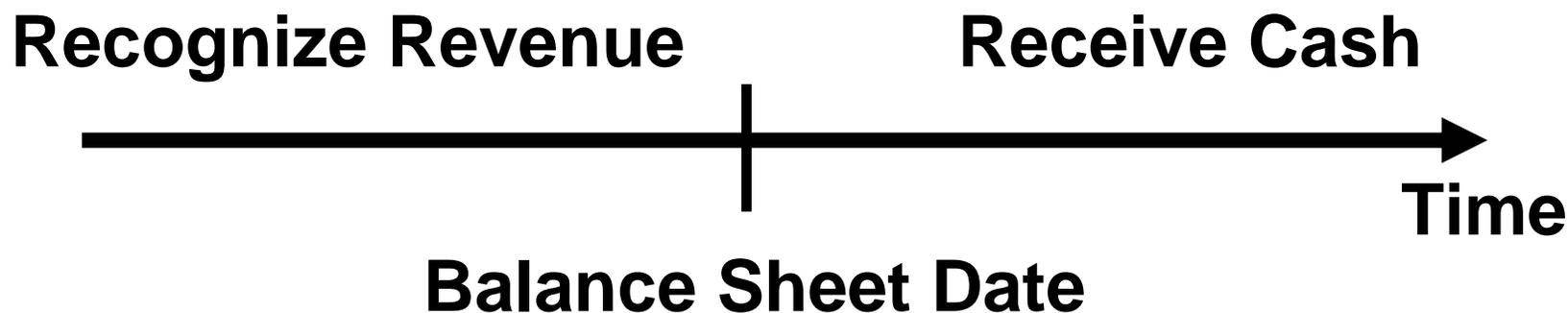
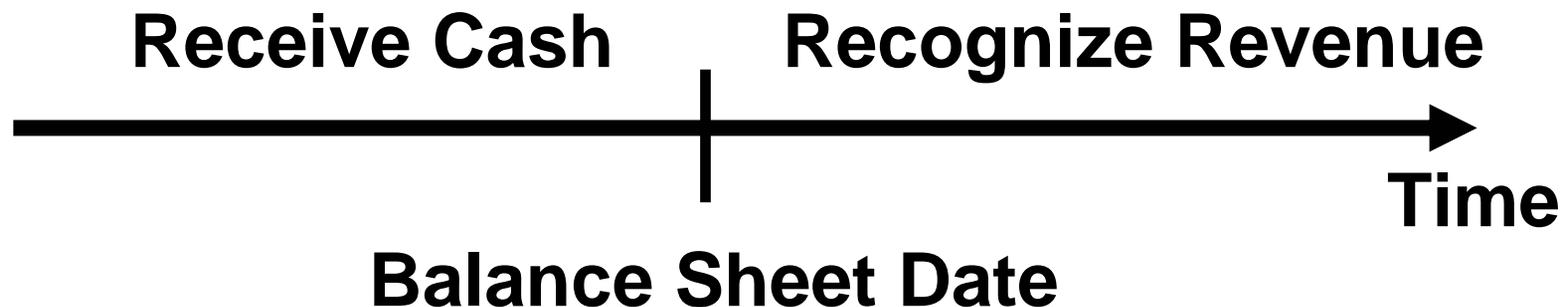
# Summary

- T-accounts
  - Debit is Left
  - Credit is Right
  - Increases in Assets – Debits
  - Increases in liabilities – Credits
  - Increases in shareholders' equity – Credits
  - Expenses are Debits
  - Revenues are Credits
- Use balances from T-accounts to prepare financial statements at the end of a fiscal period

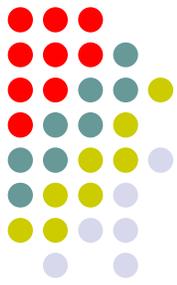
# Adjusting entries: Recall four ways that recognition and cash do not coincide



# Adjusting entries: Recall four ways that recognition and cash do not coincide



# Accruals (Accrue Today, Cash Tomorrow)



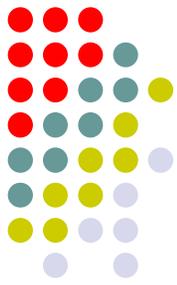
## ■ **Accrued Wages**

- Employees of Taylor Motor are paid *at the end of each week*.
- Payroll per day: \$2,000
- Weekly payroll: \$10,000 (five working days)
- Taylor's year ends on December 31.
- Assume December 31, 2003 falls on a Tuesday

## ■ On December 31, 2003

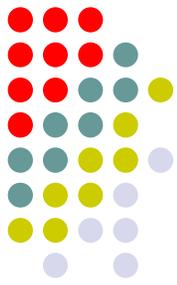
- Taylor Motor has incurred wage expense for two days
- But will not pay it in cash until Friday, January 3, 2004.

# Accruals (Accrue Today, Cash Tomorrow)



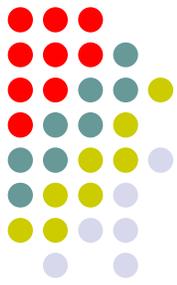
- Periodic adjustment on December 31
- Assets = Liabilities + Owners' Equity
- Wages Payable Retained Earnings
- +4,000 -4,000
- **Dr Wage Expense (-RE) 4,000**
- **Cr Wages Payable (+L) 4,000**
- Effect of omitting this journal entry?
  - Liabilities are understated by \$4,000
  - Retained earnings & Net income overstated by \$4,000

# Accruals (Accrue Today, Cash Tomorrow)



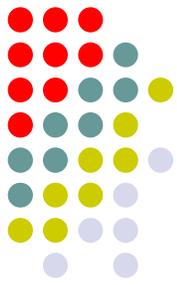
- What would you see on the balance sheet as of 12/31?
  - Wages Payable \$4,000 under Liabilities
- What would you see on the income statement for the **year ended** 12/31?
  - Wage Expense of \$520,000
  - 52 Weeks x \$10,000 per week
- Without the adjusting entry
  - Wage expense would have been \$4,000 less.
  - Expense would have been understated
  - Net income overstated

# Accruals (Accrue Today, Cash Tomorrow)



- \$10,000 paid on Jan. 3 of 2004.
- Assets = Liabilities + Owners' Equity
- Cash                  Wages Payable                  Retained Earnings
- -10,000                                  -4,000                                  -6,000
- **Dr Wage Expense (-RE)                                  6,000**
- **Dr Wages Payable (-L)                                  4,000**
- **Cr Cash (-A)                                  10,000**
- What would be the balance in the T-account for Wage Expense on January 3rd?
  - \$6,000

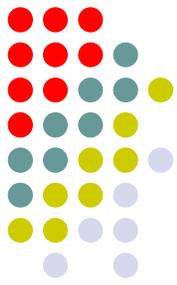
# Accruals (Accrue Today, Cash Tomorrow)



- Consider the \$10,000 paid to the employees.
- Where and How would it show up in the financial statements?

	Period 1	Period 2
Cash Flow Statement		
Operating cash flow		-10,000
Income Statement		
Wage expense (-RE)	-4,000	-6,000

# Cost Expirations (Cash Yesterday, Accrual Today)

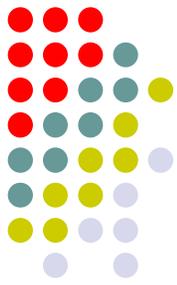


## ■ Supplies Inventory

- During 1994 Deere and Company purchases (for cash) supplies in the form of spare parts to support the manufacture of farm machinery at a total cost of \$700.
- The company began the year with \$500 in the supplies account.

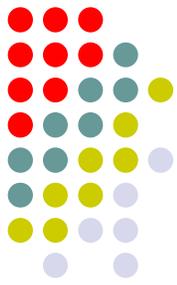
■ Assets		=	Liabilities	+	OE
■ Cash	Supplies				
■ -700	+700				

# Cost Expirations (Cash Yesterday, Accrual Today)



- On December 31, a count reveals that supplies in the amount of \$300 remain on hand.
- $\text{Supplies Used} = \text{Beg. Inv.} + \text{Purchases} - \text{Ending Inventory}$
- $= \$500 + \$700 - \$300$
- $= \$900$
- |                            |   |   |   |                   |
|----------------------------|---|---|---|-------------------|
| Assets                     | = | L | + | Owners' Equity    |
| Supplies                   |   |   |   | Retained Earnings |
| -900                       |   |   |   | -900              |
| Dr Supplies Expense (-RE)  |   |   |   | 900               |
| Cr Supplies Inventory (-A) |   |   |   | 900               |

# Cost Expirations (Cash Yesterday, Accrual Today)

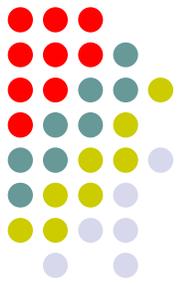


## Supplies Account

Beg bal	500	900	Supplies expense
Purchases	700		
Ending Inv	300		

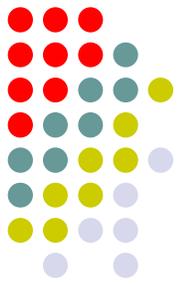
- Supplies expense of \$900 is the adjusting entry and the corresponding debit is to Retained Earnings (i.e., expense on the income statement that affects retained earnings).
- The Ending Inventory of \$300 appears on the balance sheet (and it serves as the ending inventory for the current fiscal period and beginning inventory for the following fiscal period).

# Cost Expirations (Cash Yesterday, Accrual Today)



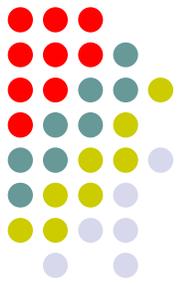
- What shows up in the cash flow statement?
  - The cash paid during the year for purchase of supplies
  - Operating outflow = \$700
- What shows up in the income statement?
  - The cost of supplies consumed during the year
  - Supplies expense = \$900
- What shows up in the balance sheet?
  - Ending balance in Supplies of \$300

# Cost Expirations (Cash Yesterday, Accrual Today)



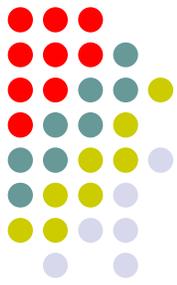
- **Pre-received revenues**
  - Unearned revenue
  - Fees received in advance
  - Customer advances
  - Subscription received in advance, etc.
- Time Warner receives \$5,000 during 1994 for magazine subscriptions to be fulfilled during 1994 and 1995. Assume that as of the end of 1994 Time had fulfilled 60% of the subscriptions.

# Cost Expirations (Cash Yesterday, Accrual Today)



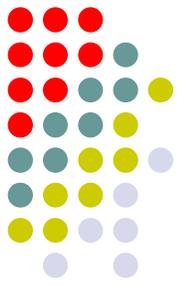
- \$5,000 received during 1994
- Assets = Liabilities + OE
- Cash Unearned Revenue
- +5,000 +5,000
- Dr Cash (+A) 5,000
- Cr Unearned Revenue (+L) 5,000
- What happens to this liability at the end of 1994?
  - Decreases by 60% because Time Warner delivers magazines in 1994.

# Cost Expirations (Cash Yesterday, Accrual Today)



- Assets = Liabilities + Owners' Equity
- Unearned Revenue    Retained Earnings
- -3,000                    +3,000
- Dr Unearned Revenue (-L)                    3,000
- Cr Subscription Revenue (+RE)                    3,000
- Effect of omitting this entry?
  - Liabilities are overstated by \$3,000
  - Retained earnings (income) understated by \$3,000

# Cost Expirations (Cash Yesterday, Accrual Today)



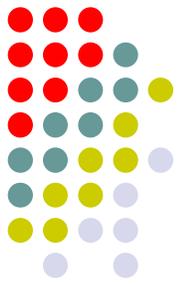
- Effect on financial statements?

	1994	1995
■ Operating cash inflow (+)	+5,000	
■ Subscription revenue (+RE)	+3,000	+2,000

- What do you see in the balance sheet as of 12/31/94?

- Liabilities: Unearned Revenue = \$2,000
- Represents the obligation for unfulfilled journal subscriptions.

# Summary



- Accrual accounting can be confusing!
- Understand the logic behind it and it will be clear.