

**15.053/8**

**February 7, 2013**

## **More Linear and Non-linear Programming Models**

- Optimal meal selection at McDonalds.**
- A (financial) portfolio selection problem.**
- Introduction to convex functions**
- Workforce scheduling.**

# Announcements

- **Optional recitations for 15.053/8 on February 8 :**
  - formulations    11 AM
  - Excel Solver     2 PM
- **Future (optional) recitations**
- **Written affirmation on problem sets**

# Overview of Lecture

- **Goals**

- **get practice in recognizing and modeling linear constraints and objectives**
- **and non-linear objectives**
- **to see a broader use of models in practice**

**Note: Read tutorials 00, 01, 02, 03 on the website.**

**00. Meet the characters**

**01 LP formulations**

**02. Algebraic formulations**

**03. Excel Solver**

## Quotes for today

**“Reality is merely an illusion, albeit a very persistent one.”**

**Albert Einstein**

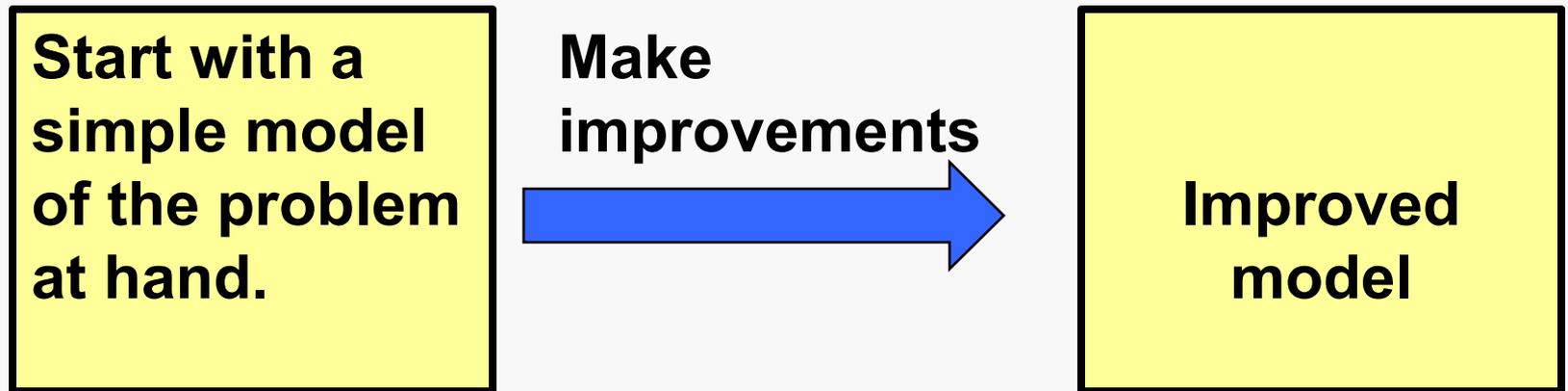
**“Everything should be made as simple as possible, but not one bit simpler.”**

**Albert Einstein, (attributed)**

# Overview on modeling

- **Modeling as a mathematical skill**
- **Modeling as an art form**
- **Applications to diet problem, portfolio optimization, and workforce scheduling**

# A simplified modeling process



# Clicker Questions

**Q1. What year are you?**

- 1. freshman**
- 2. sophomore**
- 3. junior**
- 4. senior**
- 5. grad student**

**Q2. Are you taking 15.053 as**

- 1. part of the management science major (or double major)**
- 2. part of the management science minor**
- 3. an elective**

**Q3. Do you own a clicker from Turning Technologies.**

- 1. Yes**
- 2. No, but I was given one for this subject.**

# **Supersize me: 2004 documentary**

- **Morgan Spurlock: director and star**
- **30 Day diet of McDonald's food**
- **His rules:**
  - **Eat everything on the menu at least once**
  - **Eat no food outside of McDonalds**
  - **Supersize a meal whenever offered, but only when offered.**
- **He averaged 5000 calories a day**

# Results

- **gained 24.5 lbs**
- **suffered depression, lethargy, headaches, and low sex drive**
- **Day 21: heart palpitations. His internist asked him to stop what he was doing.**
- **Bright side**
  - **Oscar nomination for documentary**
  - **\$20.6 million in box office**
  - **McDonalds dropped “supersizing”**
- **Other side: legitimate criticism of movie**

# Question: what would be a good diet at McDonalds?

- Suppose that we wanted to design a good 1 week diet at McDonalds. What would we do?
- What data would we need?
- Decision variables?



# A simpler problem

- **Minimize the cost of a meal**
  - **just a few choices listed**
  - **between 600 and 900 calories**
  - **less than 50% of daily sodium**
  - **fewer than 40% of the calories are from fat**
  - **at least 30 grams of protein.**
  - **fractional meals permitted.**

# Data from McDonalds

(prices are approximate)

	Hamburger	Big Mac	McChicken	Caesar Salad with Chicken	small French fries
<b>Total Calories</b>	<b>250</b>	<b>770</b>	<b>360</b>	<b>190</b>	<b>230</b>
<b>Fat Calories</b>	<b>81</b>	<b>360</b>	<b>144</b>	<b>45</b>	<b>99</b>
<b>Protein (grams)</b>	<b>31</b>	<b>44</b>	<b>14</b>	<b>27</b>	<b>3</b>
<b>Sodium (mg)</b>	<b>480</b>	<b>1170</b>	<b>800</b>	<b>580</b>	<b>160</b>
<b>Cost</b>	<b>\$1.00</b>	<b>\$3.00</b>	<b>\$2.50</b>	<b>\$3.00</b>	<b>\$1.00</b>

**sodium limit: 2300 mg per day.**

# LP for McDonalds

$$\begin{aligned} \text{Minimize} \quad & H + 3B + 2.5M + 3C + R \\ \text{subject to} \quad & 250H + 770B + 360M + 190C + 230R - F = 0 \\ & 600 \leq F \leq 900 \\ & 81H + 360B + 144M + 45C + 99R - .4F \leq 0 \\ & 31H + 44B + 14M + 27C + 3R \geq 30 \\ & 480H + 1770B + 800M + 580C + 160R \leq 1150 \\ & H, B, M, C, R \geq 0 \end{aligned}$$

Opt LP Solution:  $H = 1.13$   $B = .41$  Cost = \$2.37

Opt IP Solution:  $H = 1$   $R = 2$  Cost = \$3

# Portfolio optimization

- **you are managing a small (\$500 million) fund of stocks of major companies.**
- **Information:**
  - **can choose from 500 stocks**
  - **expected returns, variances and covariances**
- **Sample rule:**
  - **no more than 2% of portfolio in any stock**

# Objective: average return on the investment.

## Sample investment.

BA	XON	GM
12.7	9.9	11.8

**Average annual rate of return  
(approx)**

BA	XON	GM
50%	20%	30%

**rate of return**

$$= .5 * 12.7 + .2 * 9.9 + .3 * 11.8$$

$$= 11.87$$

BA	XON	GM
18.7	12.2	24.4

**Standard deviation of annual  
rate of return (approx)**

**Stocks are very risky!**

# Use variance of portfolio as risk metric.

	BA	XON	GM
BA	350	50	100
XON	50	150	30
GM	100	30	600

## Sample investment.

BA	XON	GM
50%	20%	30%

## Covariance matrix (approx)

	$x_1 = .5$	$x_2 = .2$	$x_3 = .3$
$x_1 = .5$	350	50	100
$x_2 = .2$	50	150	30
$x_3 = .3$	100	30	600

$$\sum_{i=1}^3 x_i a_{ij} x_j$$

# Use variance to measure risk

	BA	XON	GM
BA	350	50	100
XON	50	150	30
GM	100	30	600

**Sample investment.**

BA	XON	GM
50%	20%	30%

**Covariance matrix (approx)**

$$\begin{aligned}\text{variance} &= 350 \times .5^2 + 150 \times .2^2 + 600 \times .3^2 \\ &\quad + 2 \times 50 \times .5 \times .2 \\ &\quad + 2 \times 100 \times .3 \times .5 \\ &\quad + 2 \times 30 \times .2 \times .3 \\ &= 193.5\end{aligned}$$

$$\text{standard deviation} = 13.9$$

**The risk is almost as low as XON but the return is far better. What is the intuition?**

# Formulation

**maximize return**

**subject to variance of portfolio  $\leq$  specified amount**

**proportion of stock  $i \leq .02$**

**proportions  $\geq 0$**

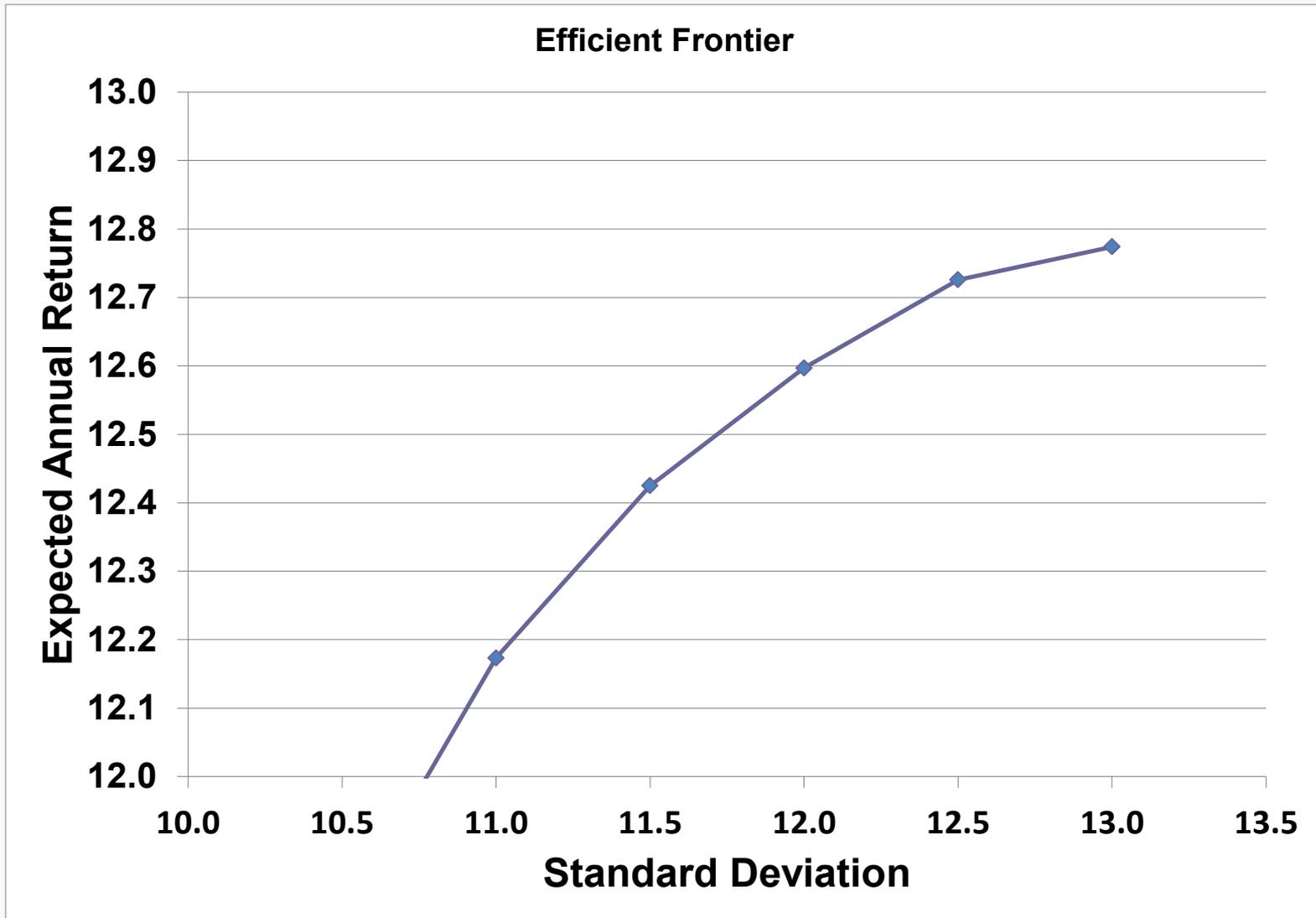
**Other considerations?**

# from DMD, 15.060

<b>BA</b>	<b>XON</b>	<b>GM</b>	<b>MCD</b>	<b>PG</b>	<b>SP</b>
<b>12.7</b>	<b>9.9</b>	<b>11.8</b>	<b>13.5</b>	<b>13.5</b>	<b>13.0</b>

	<b>BA</b>	<b>XON</b>	<b>GM</b>	<b>MCD</b>	<b>PG</b>	<b>SP</b>
<b>BA</b>	<b>363.1</b>	<b>47.1</b>	<b>103.5</b>	<b>179.9</b>	<b>107.4</b>	<b>110.7</b>
<b>XON</b>	<b>47.1</b>	<b>144.8</b>	<b>34.4</b>	<b>78.9</b>	<b>55.4</b>	<b>79.0</b>
<b>GM</b>	<b>103.5</b>	<b>34.4</b>	<b>614.8</b>	<b>174.9</b>	<b>-95.6</b>	<b>106.1</b>
<b>MCD</b>	<b>179.9</b>	<b>78.9</b>	<b>174.9</b>	<b>470.5</b>	<b>70.7</b>	<b>150.1</b>
<b>PG</b>	<b>107.4</b>	<b>55.4</b>	<b>-95.6</b>	<b>70.7</b>	<b>475.6</b>	<b>140.6</b>
<b>SP</b>	<b>110.7</b>	<b>79.0</b>	<b>106.1</b>	<b>150.1</b>	<b>140.6</b>	<b>137.1</b>

# The optimal tradeoff curve



# Time for a mental break

**Some cartoons on science.**

# Non-linear programs and convexity

- **An optimization problem with a single objective and multiple constraints.**
  
- **Linear programs are a special case.**

## Examples of Nonlinear Objective Functions

$$\text{Min} \quad \sum_{j=1}^7 (\mathbf{x}_j)^2$$

$$\text{Max} \quad \sum_{j=1}^7 \frac{\text{Cos}^5(e_j)}{\sqrt{\mathbf{d}_j}}$$

$$\text{Min} \quad \sum_{j=1}^7 \mathbf{x}_j$$

## Examples of Nonlinear Constraints

$$\sum_{j=1}^7 (\mathbf{x}_j)^2 \geq 30$$

$$\sum_{j=1}^7 \frac{\text{Cos}^5(e_j)}{\sqrt{\mathbf{d}_j}} = 13.76$$

$$\sum_{j=1}^7 \mathbf{x}_j \leq 13$$

# On Nonlinear Programs

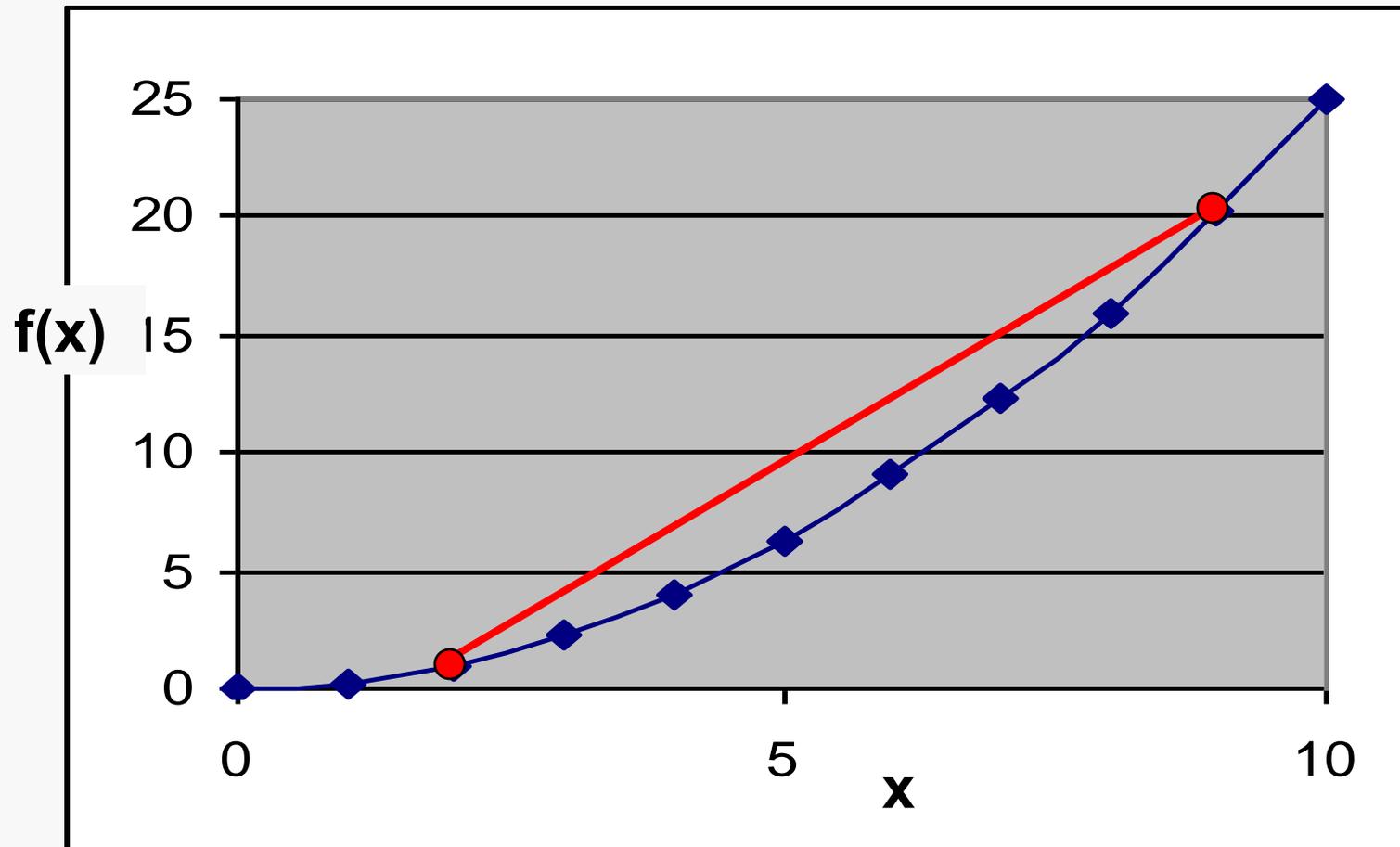
- In general, nonlinear programs are incredibly hard to solve. Sometimes they are impossible to solve.



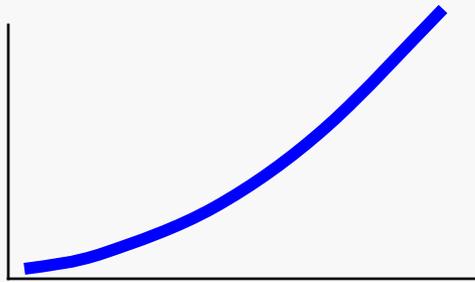
But they usually can be solved if the objective is to minimize a convex function, and the constraints are linear.

# Convex functions of one variable

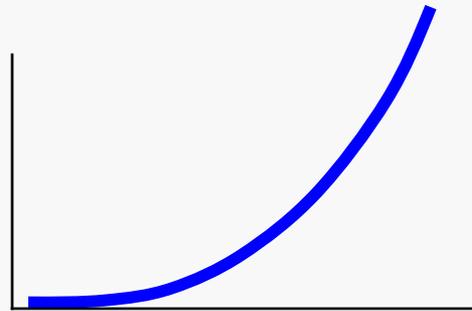
A function  $f(x)$  is **convex** if for all  $x$  and  $y$ , the line segment on the curve joining  $(x, f(x))$  to  $(y, f(y))$  lies on or above the curve.



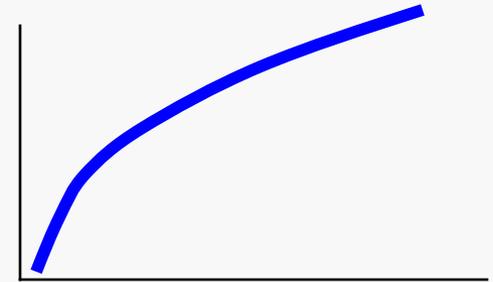
# Which functions are convex?



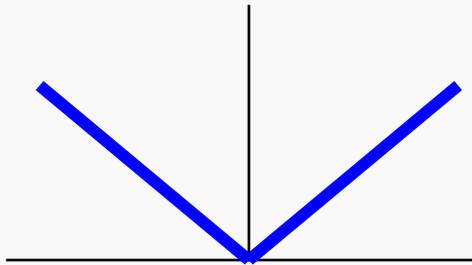
$$f(x) = x^2$$



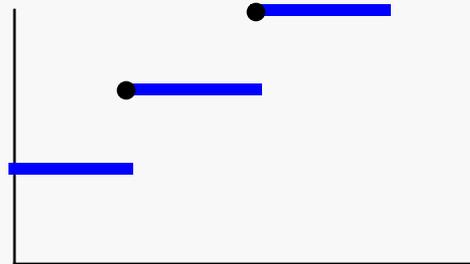
$$f(x) = x^3 \text{ for } x \geq 0$$



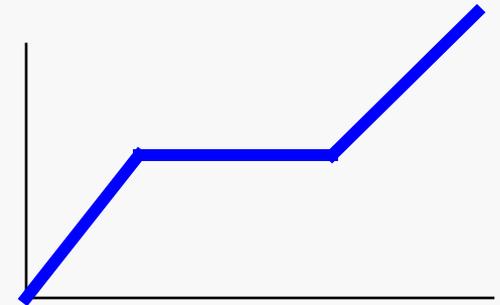
$$f(x) = x^{-5}$$



$$f(x) = |x|$$



Step Function



whatever

Yes No

**And now, we return to linear programming.**

# Scheduling Postal Workers

- Each postal worker works for 5 consecutive days, followed by 2 days off, repeated weekly.

Day	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
Demand	17	13	15	19	14	16	11

- Minimize the number of postal workers (for the time being, we will permit fractional workers on each day.)

# Formulating as an LP

- **Don't look ahead.**
- **Let's see if we can come up with what the decision variables should be.**
- **Discuss with your neighbor how one might formulate this problem as an LP.**

# The linear program

Day	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
Demand	17	13	15	19	14	16	11

# The linear program

Day	Mon	Tues	Wed	Thurs	Fri	Sat	Sun
Demand	17	13	15	19	14	16	11

Minimize  $z = x_1 + x_2 + x_3 + x_4 + x_5 + x_6 + x_7$

subject to

$$\begin{aligned}
 x_1 + x_4 + x_5 + x_6 + x_7 &\geq 17 && \text{Mon.} \\
 x_1 + x_2 + x_5 + x_6 + x_7 &\geq 13 && \text{Tues.} \\
 x_1 + x_2 + x_3 + x_6 + x_7 &\geq 15 && \text{Wed.} \\
 x_1 + x_2 + x_3 + x_4 + x_7 &\geq 19 && \text{Thurs.} \\
 x_1 + x_2 + x_3 + x_4 + x_5 &\geq 14 && \text{Fri.} \\
 x_2 + x_3 + x_4 + x_5 + x_6 &\geq 16 && \text{Sat.} \\
 x_3 + x_4 + x_5 + x_6 + x_7 &\geq 11 && \text{Sun.} \\
 x_j &\geq 0 \text{ for } j = 1 \text{ to } 7
 \end{aligned}$$

# On the selection of decision variables

- **A choice of decision variables that doesn't work**
  - Let  $y_j$  be the number of workers on day  $j$ .
  - No. of Workers on day  $j$  is at least  $d_j$ . (easy to formulate)
  - Each worker works 5 days on followed by 2 days off (hard).
- **Conclusion: sometimes the decision variables incorporate constraints of the problem.**
  - Hard to do this well, but worth keeping in mind
  - We will see more of this in integer programming.

# A Modifications of the Model

- Suppose that there was a pay differential. The cost of each worker who works on day  $j$  is  $c_j$ . The new objective is to minimize the total cost.

What is the objective coefficient for the shift that starts on Monday for the new problem?

1.  $c_1$

2.  $c_1 + c_2 + c_3 + c_4 + c_5$

3.  $c_1 + c_4 + c_5 + c_6 + c_7$

# A Different Modification of the Model

- Suppose that there is a penalty for understaffing and penalty for **overstaffing**. If you hire  $k$  too few workers on day  $j$ , the penalty is  $5k^2$ . If you hire  $k$  too many workers on day  $j$ , then the penalty is  $k^2$ . How can we model this?

**Step 1. Create new decision variables.**

Let  $e_j$  = “excess workers on day  $j$ ”

Let  $d_j$  = “deficit workers on day  $j$ ”

## Model 2

Minimize  $5 \sum_{i=1}^7 d_i^2 + \sum_{i=1}^7 e_i^2$

$$x_1 + x_4 + x_5 + x_6 + x_7 + d_1 - e_1 = 17$$

$$x_1 + x_2 + x_5 + x_6 + x_7 + d_2 - e_2 = 13$$

$$x_1 + x_2 + x_3 + x_6 + x_7 + d_3 - e_3 = 15$$

$$x_1 + x_2 + x_3 + x_4 + x_7 + d_4 - e_4 = 19$$

$$x_1 + x_2 + x_3 + x_4 + x_5 + d_5 - e_5 = 14$$

$$x_2 + x_3 + x_4 + x_5 + x_6 + d_6 - e_6 = 16$$

$$x_3 + x_4 + x_5 + x_6 + x_7 + d_7 - e_7 = 11$$

$$x_j \geq 0, d_j \geq 0, e_j \geq 0 \text{ for } j = 1 \text{ to } 7$$

What is wrong with this model, other than the fact that variables should be required to be integer valued?

# What is wrong with Model 2?

1. The constraints should have inequalities.
2. The constraints don't make sense.
3. The objective is incorrect. (Note: it is OK that it is nonlinear)
4. It's possible that  $e_j$  and  $d_j$  are both positive.
5. Nothing is wrong.

## More Comments on Model 2.

**Difficulty:** The feasible region permits feasible solutions that do not correctly model our intended constraints. Let us call these bad feasible solutions.

The good feasible solutions are ones in which  $d_1 = 0$  or  $e_1 = 0$  or both. They correctly model the scenario.

**Resolution:** All optimal solutions are good.

**Illustration of why it works:**

$$10 + 10 + 0 + 0 + 0 + d_1 - e_1 = 17$$

$e_1 = 4$  and  $d_1 = 1$  is a bad feasible solution.

$e_1 = 3$  and  $d_1 = 0$  are good feasible solution.

For every bad feasible solution, there is a good feasible solution whose objective is better.

# More on the model

- **Summary: the model permits too many feasible solutions.**
- **All of the optimal solutions are good.**
- **We will see this technique more in this lecture, and in other lectures as well.**

# On the practicality of these models

- **In modeling in practice, one needs to capture a lot of reality (but not too much).**
- **Workforce scheduling is typically much more complex.**
- **These models are designed to help in thinking about real workforce scheduling models.**

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15.053 Optimization Methods in Management Science  
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