

# 2.008 Design & Manufacturing II

Spring 2002

Systems Design

- HW#1 due today.
- No HW today.
- Reading, Kalpakjian, P177-199
- Monday 2/16, Holiday
- Tuesday 2/17, Monday's lecture & lab group A
- Wednesday 2/18, Yo-Yo case study

Image removed due to copyright considerations.

## Super bowl 2002

### The Law won

The Rams had a first-and-10 on their 39. The Patriots used five defensive linemen, with linebacker Mike Wabel (50) up on the line. Wabel rushed the passer and didn't get blocked, giving him a clear shot at Rams quarterback Kurt Warner (13). Warner tried to throw as he was being hit by Wabel, but his pass sailed over the head of Isaac Bruce (80) and Ty Law (24) was in position for the interception and quickly headed up field for the touchdown.



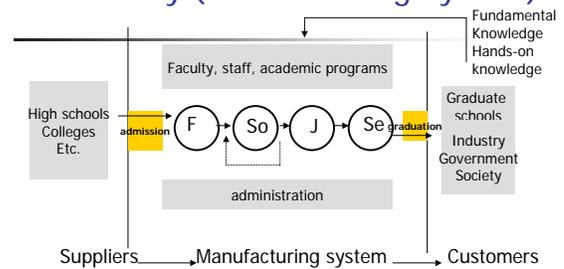
BIG PICTURE



## Systems Design

- Is Pats a **good** team?
- Is MIT a **good** school?
- Am I a **good** teacher?

## A University (Manufacturing System)



## Good Design

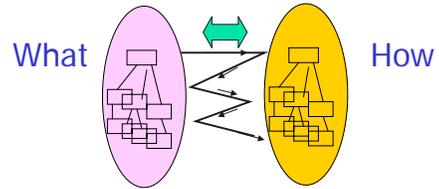
- lecture room ?
- Boston T ?
- Logan Airport ?
- Honda Civic ?
- Government ?

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## Design Domains

"What" to "How", "Top" to "Bottom"



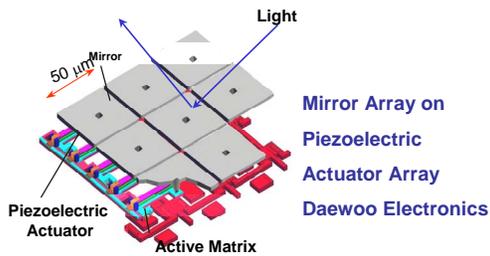
No impromptu designs!!

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Case study

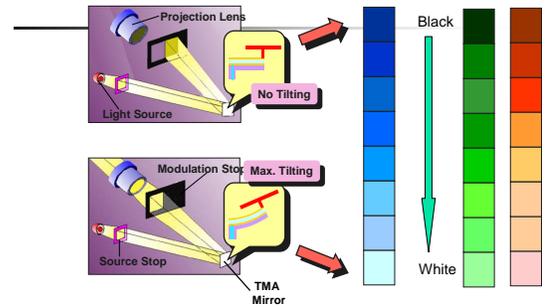
## TMA(thin film micromirror array)



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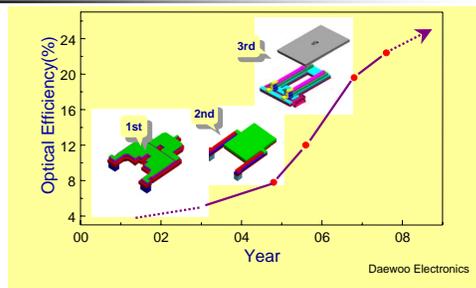
## TMA



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## Evolution of TMA Pixels



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## Functional Requirements of TMA

### 1st Generation



FR1= light reflection  
FR2= mirror tilting

DP1= cantilever top surface  
DP2= PZT sandwich

$$\left\{ \begin{matrix} FR1 \\ FR2 \end{matrix} \right\} = \left\{ \begin{matrix} X & X \\ X & X \end{matrix} \right\} \left\{ \begin{matrix} DP1 \\ DP2 \end{matrix} \right\}$$

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## Image by 1<sup>st</sup> Gen. TMA -96' 12



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## Functional Requirements of TMA

### 2nd Generation



FR1= light reflection  
FR2= mirror tilting

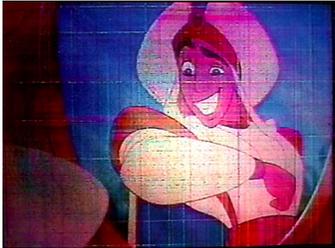
DP1= cantilever top surface  
DP2= PZT sandwich

$$\left. \begin{matrix} FR1 \\ FR2 \end{matrix} \right\} = \left\{ \begin{matrix} X & O \\ X & X \end{matrix} \right\} \left. \begin{matrix} DP1 \\ DP2 \end{matrix} \right\}$$

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## by the 2nd Gen. TFAMA - 1997.07



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## Functional Requirements of TMA

### 3rd Generation



FR1= light reflection  
FR2= mirror tilting

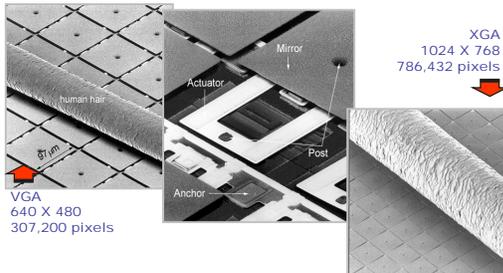
DP1= cantilever top surface  
DP2= PZT sandwich

$$\left. \begin{matrix} FR1 \\ FR2 \end{matrix} \right\} = \left\{ \begin{matrix} X & O \\ O & X \end{matrix} \right\} \left. \begin{matrix} DP1 \\ DP2 \end{matrix} \right\}$$

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## TMA



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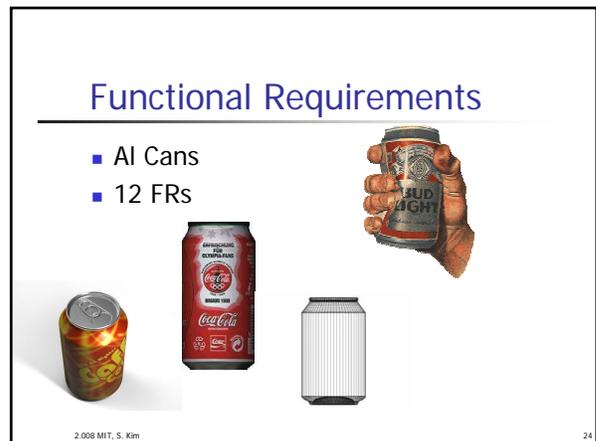
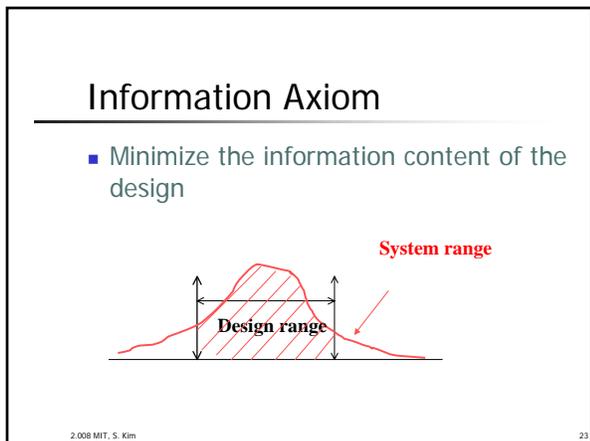
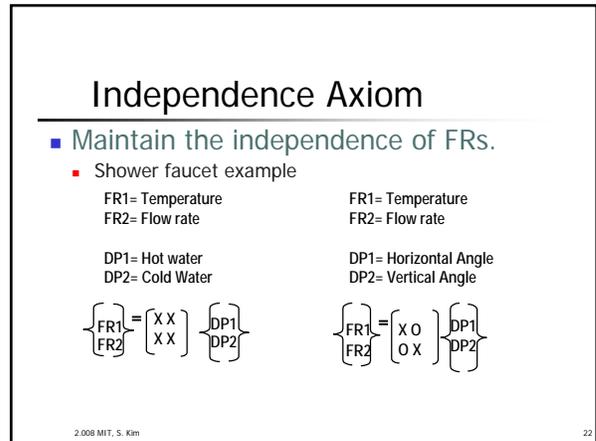
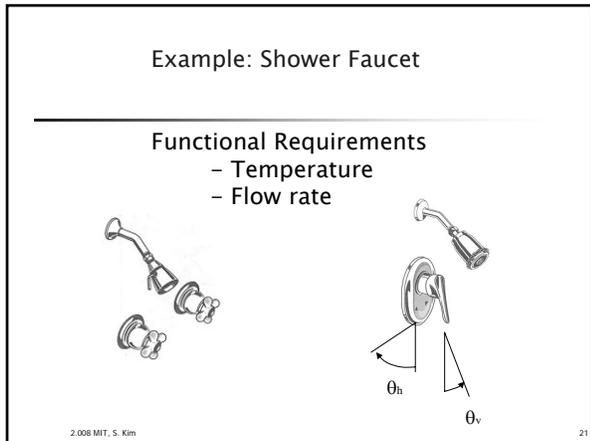
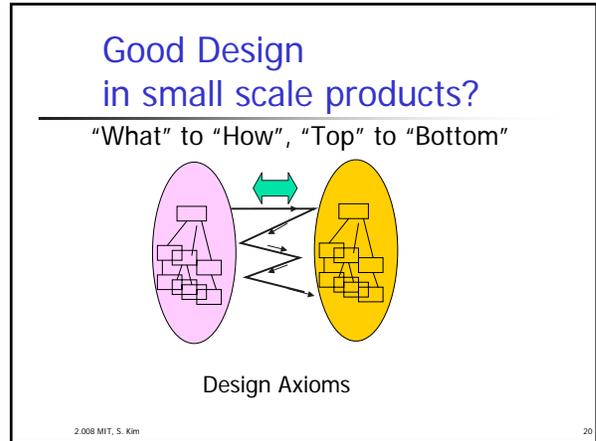
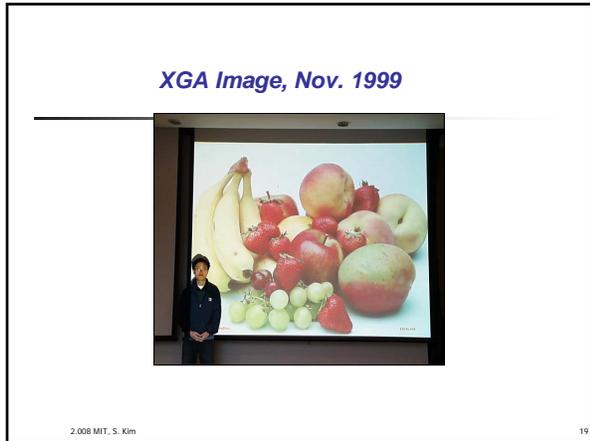
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## Image by the 3rd Gen. TMA - 1997.12

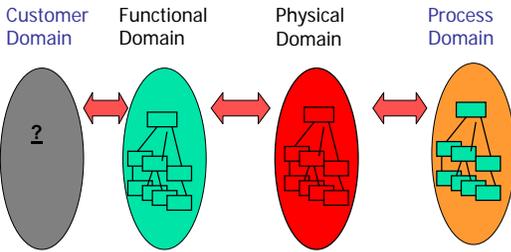


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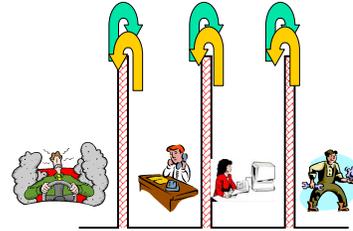
## Systems View– Four Design Domains



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## Isolated domains

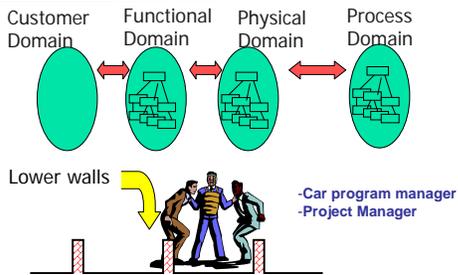


High walls

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## Concurrent Engineering



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## Four domains

Manufacturing systems	CA	FR	DP	PV
Materials	Performances	Properties	Micro-structure	Processes
Software	Attributes desired	Output of programs	Input variables	Subroutines
Business	ROI	Business goals	Business structure	Resources
Organization	Customer satisfaction	Functions	Programs offices	People resources

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## Systems Design

- Customer Satisfaction
- Concurrent Design
- Design for Manufacturing, Assembly and "X"
- Quality Control, Six Sigma
- House of Quality, Takuchi method
- Axiomatic Design
  
- Any of these efforts in MEMS/Nano?

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## Principles of Design

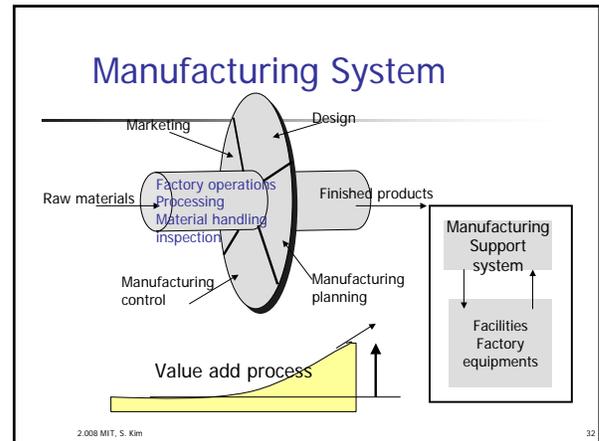
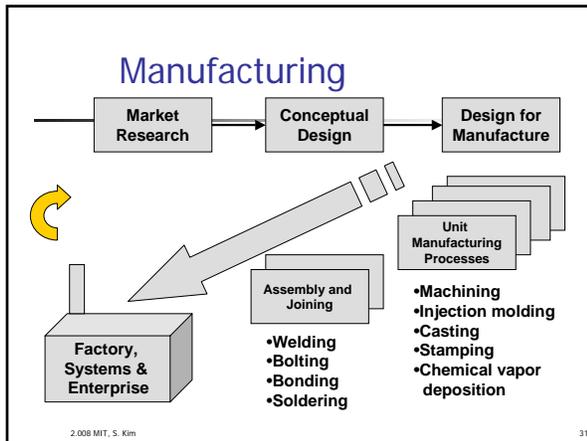
### Axioms

#### Does scale matter?

- Multi-scale Systems design, 2.76
  - Culpepper & Kim, Fall 2004
- Axiomatic Design, 2.882
  1. N.P. Suh, *Principles of Design*, Oxford, 1990
  2. N. P. Suh, *Axiomatic Design: Advances and Applications*, Oxford, 2001
  3. N. P. Suh, *Complexity: Theory and Applications*, Oxford, 2004

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## Manufacturing

Transformation of materials and information into goods for the satisfaction of human needs

Big Picture ?

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## History

1. Greek "manu factus": made by hand
2. Early mode: piece by piece by skilled artisan
3. In 1750 - 1800: Industrial revolution
  - Early machine tool
  - Concept of factory



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## History (cont)

4. 1800's Process specialization
  - Division of labor
  - Eli Whitney, etc., Interchangeable parts
5. Early 1900: Optimization (Manufacturing systems)
  - F.W. Taylor
  - Economy of scale
  - Cost reduction for high volume production
  - Henry Ford's Model T
6. 1950's: Numerical control (Information technology)
  - Automation
  - Lean manufacturing, JIT
  - 6 sigma, ppm

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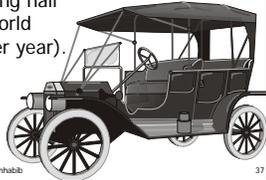
## Post-Industrial-Revolution History of Manufacturing Technologies

- The Industrial Revolution (1770-1830): Introduction of steam power to replace waterpower and animal-muscle power.
- Decline in yearly hours worked per person: From 3000 hours to 1500 hours in Europe and to 1600 hours in North America.
- Increase in labor productivity.
- Increase in GDP per worker: 7 fold in U.S.A., 10 fold in Germany, and 20 fold in Japan.

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## Automotive Manufacturing Industry

- The Ford Motor Co. has been the most studied and documented car manufacturing enterprise.
- The 1909 Model T car was easy to operate and maintain.
- By 1920, Ford was building half the cars in the world (more than 500K per year).



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B. Bernhardt

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## Automotive Manufacturing Industry (cont.)

Table. Motor vehicle production numbers per year per country (in thous.)

	1899	1905	1910	1925	1950	1968	1993	1999
U.S.A.	3	23	187	4,265	8,005	10,206	10,864	13,024
Canada				161	388	1,353	2,237	3,056
France	2	20	38	177	357	2,459	3,155	3,032
Germany	1	4	13	55	304	3,739	3,990	5,687
Italy	N/A	1	5	40	127	1,592	1,267	1,701
Japan				N/A	32	4,674	11,227	9,905
S. Korea						45	2,050	2,832
U.K.	1.6	3	14	176	785	2,183	1,569	1,972
World	N/A	55	256	4,800	10,577	29,745	46,856	54,947

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## Manufacturing Industry

- \$4 Trillion, shipments, 1997
  - 1997 Economic Census, U.S. Census Bureau
  - Whole Sale \$4 T, Retail \$2.5 T
- 459 SIC industries (NAICS)

<http://libraries.mit.edu/subjects/course.html>

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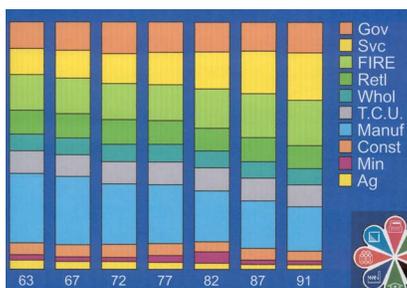
## Gross State Product



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## US Gross State Product, 1992



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## Big Picture

- Information Technology (digital)
- Globalization
- New Manufacturing Technology
- New Materials

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## Key Issues

- Engineering disciplines
  - Materials
  - Manufacturing processes
  - Manufacturing equipment
  - Design for manufacturing (DFM)
- Management disciplines
  - Work force
  - Societal obligation
  - For-profit organization
  - 2.96
- Integration
  - Manufacturing systems

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## Processes of 2.008

Metal components

Removal  
Squeezing  
Melting

Milling, turning, drilling  
Forging, stamping  
Casting

Plastic components

Injection molding  
Thermo forming

Joining processes

Welding  
Soldering/brazing  
Gluing

Silicon

Deposition  
Etching

CVD, PVD  
Wet, dry

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## Manufacturing Attributes for Decision Making



- Cost
- Rate
- Quality
- Flexibility

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## Material removal –the oldest

- Cost:
  - Expensive \$100 - \$10,000
- Quality:
  - Very high
- Flexibility:
  - Any shape under the sun
- Rate:
  - Slow



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## Metal squeezing

- Cost:
  - Cheap, \$0.1 - \$100
- Quality:
  - reasonable
- Flexibility:
  - Shapes limited constant cross-section
- Rate:
  - Fast (cycle time in sec), high volume



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## Melting

- Cost:
  - Expensive \$100 - \$10,000
- Quality:
  - Requires post finishing
  - Die casting
- Flexibility:
  - Very flexible, good for large parts
- Rate:
  - Very slow



16V engine block



Machine tool surface plate, gray iron 14,500 lbs

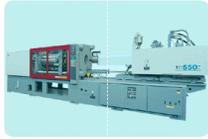


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## Plastics processing

- Cost: 🤖👍
  - Expensive mold and die, over \$10,000
- Quality: 👍
  - Very high
- Flexibility: 🤖
  - Opening for ejection
- Rate: 👍
  - Very fast



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## Joining

- Cost: 🤖👍
  - Cheap, but expensive labor
- Quality: 👍
  - Wide range
- Flexibility: 🤖👍
  - Manual vs automated
- Rate: 🤖👍
  - Slow in general



Very Large Crude Carrier (VLCC)

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## Thinfilm fabrication

- Cost: 🤖
  - Very expensive \$Millions
- Quality: 👍
  - Very high
- Flexibility: 🤖
  - Any shape in 2-D
- Rate: 🤖👍
  - Slow

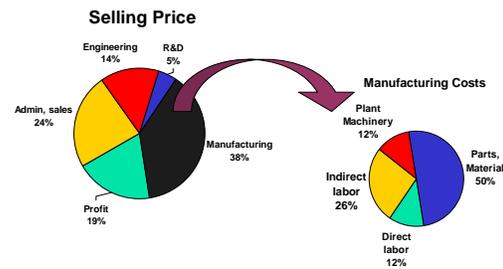


300mm dual stage lithography system capable of 110nm resolution

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## Typical Cost Breakdown



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## Performance Measures

- Capital cost
- Production rate or capacity
- Cycle time
- Lead time
- Machine utilization
- Work-in-process
- On-time deliveries

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