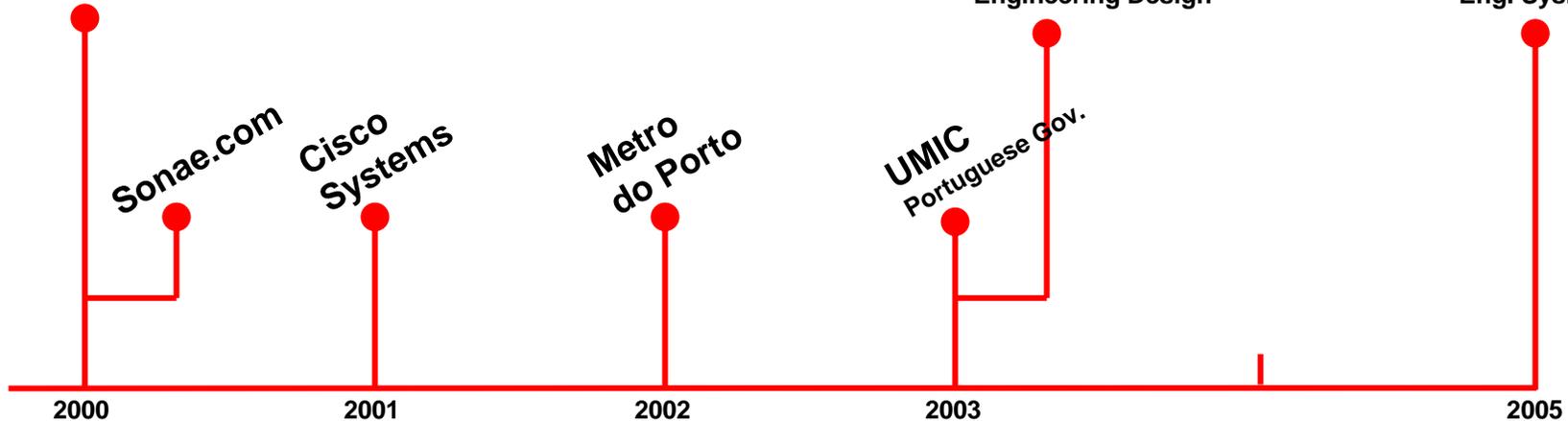


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## Typical observed approach:

1. design optimal solution without constraints,
2. recognize constraints,
3. adapt or deal with constraints

## Hard problem:

Legacy. (replace it, even if it costs more!!)

## Expertise:

Seniority (MdP),  
Best-idea-wins (Sonae, UMIC)  
Mix (Cisco).

## Good design?

Sustainable.  
but also “Fire and forget”

## My choices:

Legacy is important  
Systems with very large populations  
Adaptability + Flexibility + Evolvability  
└ Propagation of change